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## 康師傅控股

## TINGYI (CAYMAN ISLANDS) HOLDING CORP.

## 康師傅控股有限公司\*

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 0322)

# THIRD QUARTERLY RESULTS FOR THE NINE MONTHS ENDED 30TH SEPTEMBER 2017

#### **SUMMARY**

|                                              |            | ree months<br>September |              |            | ne months<br>September |              |
|----------------------------------------------|------------|-------------------------|--------------|------------|------------------------|--------------|
| RMB'000                                      | 2017       | 2016<br>(Restated)      | Change       | 2017       | 2016<br>(Restated)     | Change       |
| Revenue                                      | 19,686,598 | 18,146,810              | ↑ 8.49%      | 48,254,320 | 45,562,149             | ↑ 5.91%      |
| Gross margin                                 | 32.50%     | 33.44%                  | ↓ 0.94 ppt.  | 30.49%     | 32.35%                 | ↓ 1.86 ppt.  |
| Gross profit of the Group                    | 6,397,189  | 6,068,524               | ↑ 5.42%      | 14,710,682 | 14,740,877             | ↓ 0.20%      |
| EBITDA                                       | 3,418,807  | 2,998,272               | 14.03%       | 6,762,208  | 6,181,231              | 9.40%        |
| Profit for the period                        | 1,883,326  | 1,472,190               | ↑ 27.93%     | 2,763,476  | 2,064,272              | ↑ 33.87%     |
| Profit attributable to owners of the Company | 1,238,113  | 952,571                 | ↑ 29.98%     | 1,938,317  | 1,405,523              | ↑ 37.91%     |
| • Earnings per share (RMB                    | cents)     |                         |              |            |                        |              |
| Basic                                        | 22.09      | 17.00                   | ↑ 5.09 cents | 34.58      | 25.09                  | 1 9.49 cents |
| Diluted                                      | 22.07      | 17.00                   | 5.07 cents   | 34.57      | 25.09                  | 9.48 cents   |

As at 30 September 2017, cash and cash equivalents was RMB13,751.503 million, representing an increase of RMB3,519.691 million when compared to 31 December 2016. Gearing ratio was -0.18 times.

## 2017 THIRD QUARTERLY RESULTS

The Board (the "Board") of Directors (the "Directors") of Tingyi (Cayman Islands) Holding Corp. (the "Company") is pleased to announce the unaudited condensed consolidated results of the Company and its subsidiaries (the "Group") for the nine months ended 30 September 2017 together with the comparative figures for the corresponding period in 2016. These unaudited condensed consolidated third quarterly financial statements have been reviewed by the audit committee of the Company (the "Audit Committee").

# **CONDENSED CONSOLIDATED INCOME STATEMENT** For the Three Months and Nine Months Ended 30 September 2017

|                                    |      | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|------------------------------------|------|---------------------------|------------------------------|-----------------------------------------|--------------------------------------------|
|                                    | Note | (Unaudited)<br>RMB'000    | (Unaudited)<br>RMB'000       | and restated) RMB'000                   | and restated) RMB'000                      |
| Revenue                            | 2    | 19,686,598                | 48,254,320                   | 18,146,810                              | 45,562,149                                 |
| Cost of sales                      |      | (13,289,409)              | (33,543,638)                 | (12,078,286)                            | (30,821,272)                               |
| Gross Profit                       |      | 6,397,189                 | 14,710,682                   | 6,068,524                               | 14,740,877                                 |
| Other revenue                      |      | 71,455                    | 188,756                      | 70,123                                  | 160,118                                    |
| Other net income (expenses)        |      | 158,372                   | 452,534                      | 183,258                                 | 311,433                                    |
| Distribution costs                 |      | (3,230,231)               | (8,888,380)                  | (3,483,785)                             | (9,580,982)                                |
| Administrative expenses            |      | (644,253)                 | (1,705,658)                  | (600,332)                               | (1,641,868)                                |
| Other operating expenses           |      | (216,874)                 | (701,588)                    | (181,378)                               | (697,748)                                  |
| Finance costs                      | 5    | (90,143)                  | (360,513)                    | (131,648)                               | (369,250)                                  |
| Share of results of associates and |      |                           |                              |                                         |                                            |
| joint ventures                     |      | 52,427                    | 147,129                      | 63,260                                  | 136,895                                    |
| Profit before taxation             | 5    | 2,497,942                 | 3,842,962                    | 1,988,022                               | 3,059,475                                  |
| Taxation                           | 6    | (614,616)                 | (1,079,486)                  | (515,832)                               | (995,203)                                  |
| Profit for the period              |      | 1,883,326                 | 2,763,476                    | 1,472,190                               | 2,064,272                                  |
| Profit attributable to:            |      |                           |                              |                                         |                                            |
| Owners of the Company              |      | 1,238,113                 | 1,938,317                    | 952,571                                 | 1,405,523                                  |
| Non-controlling interests          |      | 645,213                   | 825,159                      | 519,619                                 | 658,749                                    |
| Profit for the period              |      | 1,883,326                 | 2,763,476                    | 1,472,190                               | 2,064,272                                  |
| Earnings per share                 | 7    |                           |                              |                                         |                                            |
| Basic                              |      | RMB22.09 cents            | RMB34.58 cents               | RMB17.00 cents                          | RMB25.09 cents                             |
| Diluted                            |      | RMB22.07 cents            | RMB34.57 cents               | RMB17.00 cents                          | RMB25.09 cents                             |

# **CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME** For the Three Months and Nine Months Ended 30 September 2017

|                                                                                                         | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|---------------------------------------------------------------------------------------------------------|---------------------------|------------------------------|-----------------------------------------|--------------------------------------------|
|                                                                                                         | (Unaudited)<br>RMB'000    | (Unaudited)<br>RMB'000       | and restated)<br>RMB'000                | and restated)<br>RMB'000                   |
| Profit for the period                                                                                   | 1,883,326                 | 2,763,476                    | 1,472,190                               | 2,064,272                                  |
| Other comprehensive income (loss) Items that are or may be reclassified subsequently to profit or loss: |                           |                              |                                         |                                            |
| Exchange differences on consolidation Fair value changes in available-for-sale                          | 62,001                    | 174,711                      | (25,990)                                | (281,741)                                  |
| financial assets  Reclassification adjustments relating to available-for-sale financial assets disposed | 12,579                    | 18,187                       | 5,880                                   | 3,437                                      |
| of during the period                                                                                    | (969)                     | (37,047)                     | (8,244)                                 | (35,718)                                   |
| Other comprehensive income (loss) for the period                                                        | 73,611                    | 155,851                      | (28,354)                                | (314,022)                                  |
| Total comprehensive income for the period                                                               | 1,956,937                 | 2,919,327                    | 1,443,836                               | 1,750,250                                  |
| Total comprehensive income attributable to:                                                             |                           |                              |                                         |                                            |
| Owners of the Company                                                                                   | 1,306,511                 | 2,090,893                    | 923,969                                 | 1,124,139                                  |
| Non-controlling interests                                                                               | 650,426                   | 828,434                      | 519,867                                 | 626,111                                    |
|                                                                                                         | 1,956,937                 | 2,919,327                    | 1,443,836                               | 1,750,250                                  |

## CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 September 2017

| Note                                | At 30 September 2017 (Unaudited) RMB'000 | At 31 December 2016 (Audited and restated) RMB'000 |
|-------------------------------------|------------------------------------------|----------------------------------------------------|
| ASSETS                              |                                          |                                                    |
| Non-current assets                  |                                          |                                                    |
| Investment properties               | 1,080,997                                | 1,060,000                                          |
| Property, plant and equipment       | 28,776,969                               | 32,556,784                                         |
| Prepaid lease payments              | 3,751,934                                | 3,932,435                                          |
| Intangible asset                    | 168,557                                  | 179,179                                            |
| Goodwill                            | 97,910                                   | _                                                  |
| Interest in associates              | 127,927                                  | 160,538                                            |
| Interest in joint ventures          | 700,353                                  | 676,408                                            |
| Available-for-sale financial assets | 537,660                                  | 641,619                                            |
| Other non-current assets            | 317,964                                  | _                                                  |
| Deferred tax assets                 | 314,261                                  | 276,291                                            |
|                                     | 35,874,532                               | 39,483,254                                         |
| Current assets                      |                                          |                                                    |
| Inventories                         | 2,492,568                                | 2,482,202                                          |
| Trade receivables 9                 | 2,307,309                                | 1,589,893                                          |
| Tax recoverable                     | _                                        | 120,861                                            |
| Prepayments and other receivables   | 4,439,004                                | 2,613,009                                          |
| Pledged bank deposits               | 152,804                                  | 42,352                                             |
| Bank balances and cash              | 13,598,699                               | 10,189,460                                         |
|                                     | 22,990,384                               | 17,037,777                                         |
| Total assets                        | 58,864,916                               | 56,521,031                                         |
|                                     | ·                                        |                                                    |

## CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 September 2017

|                                                                               |      | At 30 September<br>2017 | At 31 December<br>2016<br>(Audited |
|-------------------------------------------------------------------------------|------|-------------------------|------------------------------------|
|                                                                               | Note | (Unaudited)<br>RMB'000  | and restated) RMB'000              |
| EQUITY AND LIABILITIES                                                        |      |                         |                                    |
| Capital and reserves                                                          |      |                         |                                    |
| Issued capital                                                                |      | 234,804                 | 234,767                            |
| Share premium                                                                 |      | 534,872                 | 523,278                            |
| Reserves                                                                      |      | 14,818,595              | 17,365,495                         |
| Total capital and reserves attributable to                                    |      |                         |                                    |
| owners of the Company                                                         |      | 15,588,271              | 18,123,540                         |
| Non-controlling interests                                                     |      | 6,872,213               | 5,977,039                          |
| Total equity                                                                  |      | 22,460,484              | 24,100,579                         |
| Non-current liabilities                                                       |      |                         |                                    |
| Financial liabilities at fair value through profit or loss                    |      | 5,690                   | 152,650                            |
| Obligations arising from put options written to a non-controlling shareholder |      | 3,989,293               | ´ —                                |
| Long-term interest-bearing borrowings                                         |      | 4,928,696               | 6,880,190                          |
| Other non-current liabilities                                                 |      | 40,000                  | _                                  |
| Employee benefit obligations                                                  |      | 200,411                 | 205,573                            |
| Deferred tax liabilities                                                      |      | 1,300,366               | 1,473,995                          |
|                                                                               |      | 10,464,456              | 8,712,408                          |
| Current liabilities                                                           |      |                         |                                    |
| Trade payables                                                                | 10   | 10,367,385              | 6,595,355                          |
| Other payables and deposits received                                          |      | 8,348,384               | 6,697,875                          |
| Current portion of interest-bearing borrowings                                |      | 6,010,645               | 9,163,746                          |
| Financial liabilities at fair value through profit or loss                    |      | 72,206                  | _                                  |
| Advance payments from customers                                               |      | 598,146                 | 1,015,548                          |
| Taxation                                                                      |      | 543,210                 | 235,520                            |
|                                                                               |      | 25,939,976              | 23,708,044                         |
| Total liabilities                                                             |      | 36,404,432              | 32,420,452                         |
| Total equity and liabilities                                                  |      | 58,864,916              | 56,521,031                         |
| Net current assets (liabilities)                                              |      | (2,949,592)             | (6,670,267)                        |

#### NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Basis of preparation and accounting policies

The Directors are responsible for the preparation of the Group's unaudited condensed consolidated third quarterly financial statements. These condensed consolidated third quarterly financial statements have been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting", issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). These condensed consolidated third quarterly financial statements should be read in conjunction with the 2016 annual financial statements. The accounting policies adopted in preparing these condensed consolidated third quarterly financial statements for the nine months ended 30 September 2017 are consistent with those in the preparation of the Group's annual financial statements for the year ended 31 December 2016, except for the adoption of the new/revised standard of Hong Kong Financial Reporting Standards ("HKFRS") which are relevant to the Group's operation and are effective for the Group's financial year beginning on 1 January 2017 and change of presentation currency as described below.

#### (a) Adoption of new/revised HKFRSs

Amendments to HKAS 7 Disclosure initiative

Amendments to HKAS 12 Recognition of Deferred Tax Assets for Unrealised Losses

Annual improvements project 2014-2016 Cycle

to HKFRSs

The adoption of these amendments to HKFRSs did not result in substantial changes to the Group's accounting policies and amounts reported for the current and prior periods.

#### (b) Change of presentation currency

The condensed consolidated third quarterly financial statements for the nine months ended 30 September 2017 are presented in Renminbi ("RMB"), which is different from the presentation currency of United States dollars ("US\$") used in the Company's condensed consolidated third quarterly financial statements for the nine months ended 30 September 2016 and the consolidated financial statements for the year ended 31 December 2016. Since most of the Group's transaction are denominated and settled in RMB, the directors of the Company considered that the change in presentation currency could reduce the impact of any fluctuations in the exchange rate of the US\$ against the RMB, which is not due to the operations and beyond the control of the Group, on the consolidated financial statements of the Group. It enables the Shareholders of the Company to have a more accurate picture of the Group's financial performance. Accordingly, the directors of the Company have determined the change of presentation currency from US\$ to RMB effective from 1 January 2017. The comparative figures have been restated accordingly to achieve comparability with the current period.

As aforementioned, the condensed consolidated third quarterly financial statements are presented in RMB, which is different from the Company's functional currency of US\$. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### 2. Revenue

The Group's revenue comprises revenue arising from the sale of goods at invoiced value to customers, net of returns, discounts and value added tax, and rental income from investment properties.

#### 3. Segment information

## Segment results

| For the Nine M | Ionths ended | 30 Septem | ber 2017 |
|----------------|--------------|-----------|----------|
|----------------|--------------|-----------|----------|

|                                                                   | For the Nine Months ended 30 September 2017               |                                                                |                                                                           |                                  |                                                                                   |                                                 |  |
|-------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------|--|
|                                                                   | Instant noodles<br>(Unaudited)<br>RMB'000                 | Beverages<br>(Unaudited)<br>RMB'000                            | Instant food<br>(Unaudited)<br>RMB'000                                    | Others<br>(Unaudited)<br>RMB'000 | Inter-segment<br>elimination<br>(Unaudited)<br>RMB'000                            | Total<br>(Unaudited)<br>RMB'000                 |  |
| Revenue<br>Revenue from external                                  |                                                           |                                                                |                                                                           |                                  |                                                                                   |                                                 |  |
| customers<br>Inter-segment revenue                                | 16,978,641<br>497                                         | 30,103,979                                                     | 628,279                                                                   | 543,421<br>860,303               | (862,318)                                                                         | 48,254,320                                      |  |
| Segment revenue                                                   | 16,979,138                                                | 30,105,238                                                     | 628,538                                                                   | 1,403,724                        | (862,318)                                                                         | 48,254,320                                      |  |
| Segment results after finance cost Share of results of associates | 1,632,262                                                 | 2,095,885                                                      | (5,357)                                                                   | (64,009)                         | 9,588                                                                             | 3,668,369                                       |  |
| and joint ventures<br>Unallocated income, net                     |                                                           | 150,615                                                        | (3,486)                                                                   | 27,464                           |                                                                                   | 147,129<br>27,464                               |  |
| <b>Profit (loss) before taxation</b> Taxation                     | 1,632,262<br>(473,789)                                    | 2,246,500<br>(576,969)                                         | (8,843)<br>(2,069)                                                        | (36,545)<br>(26,659)             | 9,588                                                                             | 3,842,962<br>(1,079,486)                        |  |
| Profit (loss) for the period                                      | 1,158,473                                                 | 1,669,531                                                      | (10,912)                                                                  | (63,204)                         | 9,588                                                                             | 2,763,476                                       |  |
|                                                                   | Instant noodles<br>(Unaudited<br>and restated)<br>RMB'000 | For the<br>Beverages<br>(Unaudited<br>and restated)<br>RMB'000 | Nine Months end<br>Instant food<br>(Unaudited<br>and restated)<br>RMB'000 |                                  | er 2016<br>Inter-segment<br>elimination<br>(Unaudited<br>and restated)<br>RMB'000 | Total<br>(Unaudited<br>and restated)<br>RMB'000 |  |
| Revenue Revenue from external customers Inter-segment revenue     | 16,557,007<br>469                                         | 27,878,437<br>6,908                                            | 632,572<br>10,539                                                         | 494,133<br>832,290               | (850,206)                                                                         | 45,562,149                                      |  |
| Segment revenue                                                   | 16,557,476                                                | 27,885,345                                                     | 643,111                                                                   | 1,326,423                        | (850,206)                                                                         | 45,562,149                                      |  |
| Segment results after finance cost Share of results of associates | 1,396,718                                                 | 1,594,570                                                      | (36,727)                                                                  | (57,738)                         | 4,543                                                                             | 2,901,366                                       |  |
| and joint ventures Unallocated income, net                        | (100)                                                     | 147,872                                                        | (10,877)                                                                  | 21,214                           |                                                                                   | 136,895<br>21,214                               |  |
| T                                                                 |                                                           | 4 7 40 4 40                                                    | (47.604)                                                                  | (26.524)                         | 4.5.42                                                                            | 3,059,475                                       |  |
| Profit (loss) before taxation<br>Taxation                         | 1,396,618<br>(435,820)                                    | 1,742,442<br>(521,166)                                         | (47,604)<br>(2,233)                                                       | (36,524)<br>(35,984)             | 4,543                                                                             | (995,203)                                       |  |

Segment information is prepared based on the regular internal financial information reported to the Company's executive directors for their decisions about resources allocation to the Group's business components and review of these components' performance. The Company's executive directors assess the performance of reportable segments based on the net profit for the period and the profit/(loss) before taxation, share of results of associates and joint ventures and unallocated income (expenses), net.

#### 3. Segment information (continued)

#### Segment assets and liabilities

|                                                  |                                                         |                                                   | A4 20 G 4                                            | . 1 2017                                       |                                                                      |                                               |
|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------------|------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------|
|                                                  | Instant noodles                                         | Beverages                                         | At 30 Septer                                         | mber 2017<br>Others                            | Inter-segment elimination                                            | Total                                         |
|                                                  | (Unaudited)<br>RMB'000                                  | (Unaudited)<br>RMB'000                            | (Unaudited)<br>RMB'000                               | (Unaudited)<br>RMB'000                         | (Unaudited)<br>RMB'000                                               | (Unaudited)<br>RMB'000                        |
| Segment assets                                   | 20,190,109                                              | 32,185,592                                        | 850,954                                              | 5,472,815                                      | (1,200,494)                                                          | 57,498,976                                    |
| Interest in associates                           | _                                                       | 125,596                                           | 2,331                                                | _                                              | _                                                                    | 127,927                                       |
| Interest in joint ventures<br>Unallocated assets | _                                                       | 652,392                                           | 47,961                                               | _                                              | _                                                                    | 700,353<br>537,660                            |
| Total assets                                     |                                                         |                                                   |                                                      |                                                |                                                                      | 58,864,916                                    |
| Segment liabilities                              | 7,900,118                                               | 19,068,817                                        | 332,874                                              | 10,365,557                                     | (1,463,345)                                                          | 36,204,021                                    |
| Unallocated liabilities                          |                                                         |                                                   |                                                      |                                                |                                                                      | 200,411                                       |
| Total liabilities                                |                                                         |                                                   |                                                      |                                                |                                                                      | 36,404,432                                    |
|                                                  |                                                         |                                                   | At 31 Decer                                          | nber 2016                                      |                                                                      |                                               |
|                                                  | Instant noodles<br>(Audited<br>and restated)<br>RMB'000 | Beverages<br>(Audited<br>and restated)<br>RMB'000 | Instant food<br>(Audited<br>and restated)<br>RMB'000 | Others<br>(Audited<br>and restated)<br>RMB'000 | Inter-segment<br>elimination<br>(Audited<br>and restated)<br>RMB'000 | Total<br>(Audited<br>and restated)<br>RMB'000 |
| Segment assets                                   | 22,440,591                                              | 30,809,377                                        | 1,023,107                                            | 6,975,755                                      | (6,206,364)                                                          | 55,042,466                                    |
| Interest in associates                           | , , , <sub>=</sub>                                      | 172,713                                           | (12,175)                                             | · · · –                                        |                                                                      | 160,538                                       |
| Interest in joint ventures<br>Unallocated assets | _                                                       | 626,059                                           | 50,349                                               | _                                              | _                                                                    | 676,408<br>641,619                            |
| Total assets                                     |                                                         |                                                   |                                                      |                                                |                                                                      | 56,521,031                                    |
| Segment liabilities                              | 7,125,673                                               | 19,271,095                                        | 485,088                                              | 11,403,247                                     | (6,070,224)                                                          | 32,214,879                                    |

Segment assets include all assets with the exception of interest in associates and joint ventures and unallocated assets which include available-for-sale financial assets. Segment liabilities include all liabilities with the exception of employee benefit obligation.

205,573

32,420,452

## 4. Seasonality of operations

Unallocated liabilities

**Total liabilities** 

Due to the seasonal nature of the beverages segment, higher revenue is usually expected in the second and third quarters. Higher sales during the period from June to August are mainly attributed to the increased demand for packed beverages during the hot season.

#### 5. Profit before taxation

This is stated after charging:

|    |                                                                                               | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|----|-----------------------------------------------------------------------------------------------|---------------------------|------------------------------|-----------------------------------------|--------------------------------------------|
|    |                                                                                               | (Unaudited)<br>RMB'000    | (Unaudited)<br>RMB'000       | and restated)  RMB'000                  | and restated)  RMB'000                     |
|    | Finance costs                                                                                 |                           |                              |                                         |                                            |
|    | Interest on bank and other borrowings wholly repayable within five years                      | 80,495                    | 332,248                      | 131,648                                 | 369,250                                    |
|    | Interest on bank and other borrowings wholly repayable over five years                        | 9,648                     | 28,265                       |                                         |                                            |
|    |                                                                                               | 90,143                    | 360,513                      | 131,648                                 | 369,250                                    |
|    | Other items                                                                                   |                           |                              |                                         |                                            |
|    | Depreciation                                                                                  | 876,640                   | 2,672,049                    | 926,356                                 | 2,843,748                                  |
|    | Amortisation                                                                                  | 25,537                    | 75,440                       | 22,369                                  | 68,876                                     |
| 6. | Taxation                                                                                      |                           |                              |                                         |                                            |
|    |                                                                                               | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|    |                                                                                               | (Unaudited)<br>RMB '000   | (Unaudited)<br>RMB '000      | and restated)  RMB'000                  | and restated)  RMB'000                     |
|    | Current tax – the PRC Enterprise income tax Current period                                    | 482,413                   | 895,030                      | 391,342                                 | 802,088                                    |
|    | Deferred taxation                                                                             |                           |                              |                                         |                                            |
|    | Origination and reversal of<br>temporary differences, net<br>Effect of withholding tax on the | 23,433                    | 24,612                       | 44,427                                  | 71,703                                     |
|    | distributable earnings of<br>the Group's PRC subsidiaries                                     | 108,770                   | 159,844                      | 80,063                                  | 121,412                                    |
|    | Total tax charge for the period                                                               | 614,616                   | 1,079,486                    | 515,832                                 | 995,203                                    |
|    |                                                                                               |                           |                              |                                         |                                            |

The Cayman Islands levies no tax on the income of the Company and the Group.

Hong Kong Profits Tax has not been provided as the Group's entities had no assessable profit subject to Hong Kong Profits Tax for the nine months ended 30 September 2017 and 2016.

The applicable PRC enterprise income tax for the PRC subsidiaries is at the statutory rate of 25% (2016: 25%).

According to the Tax Relief Notice (Cai Shui [2011] no. 58) on the Grand Development of Western Region jointly issued by the Ministry of Finance, the State Administration of Taxation and China Customs, foreign investment enterprises located in the western region of PRC ("Western Region") with principal revenue of over 70% generated from the encouraged business activities are entitled to a preferential income tax rate of 15% for 10 years from 1 January 2011 to 31 December 2020. Accordingly, certain subsidiaries located in the Western Region are entitled to a preferential rate of 15% (2016: 15%).

Pursuant to the PRC Enterprise Income Tax Law, a 10% withholding tax is levied on dividends distributed to foreign investors by the foreign investment enterprises established in the PRC. The requirement is effective from 1 January 2008 and applies to earnings accumulated after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between PRC and jurisdiction of the foreign investors. For the Group's PRC subsidiaries, associates and joint ventures, the applicable rate is 10%. Deferred tax liability is provided on 50% of post-2007 net earnings of the Group's PRC subsidiaries that are expected to be distributed in the foreseeable future. The remaining 50% of post-2007 net earnings of the Group's PRC subsidiaries that are not expected to be distributed in the foreseeable future would be subject to additional taxation when they are distributed. Undistributed earnings of the Group's PRC associates and joint ventures are not subject to withholding tax as these companies are held by a PRC subsidiary.

## 7. Earnings per share

## a) Basic earnings per share

|    |                                                               | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|----|---------------------------------------------------------------|---------------------------|------------------------------|-----------------------------------------|--------------------------------------------|
|    |                                                               | (Unaudited)               | (Unaudited)                  | and restated)                           | and restated)                              |
|    | Profit attributable to ordinary shareholders (RMB' 000)       | 1,238,113                 | 1,938,317                    | 952,571                                 | 1,405,523                                  |
|    | Weighted average number of ordinary shares (*000)             | 5,605,010                 | 5,604,772                    | 5,602,871                               | 5,602,871                                  |
|    | Basic earnings per share (RMB cents)                          | 22.09                     | 34.58                        | 17.00                                   | 25.09                                      |
| b) | Diluted earnings per share                                    |                           |                              |                                         |                                            |
|    |                                                               | July to<br>September 2017 | January to<br>September 2017 | July to<br>September 2016<br>(Unaudited | January to<br>September 2016<br>(Unaudited |
|    |                                                               | (Unaudited)               | (Unaudited)                  | and restated)                           | and restated)                              |
|    | Profit attributable to ordinary shareholders (RMB' 000)       | 1,238,113                 | 1,938,317                    | 952,571                                 | 1,405,523                                  |
|    | Weighted average number of ordinary shares (diluted) ('000)   |                           |                              |                                         |                                            |
|    | Weighted average number of ordinary shares                    | 5,605,010                 | 5,604,772                    | 5,602,871                               | 5,602,871                                  |
|    | Effect of the Company's share option scheme                   | 4,800                     | 2,863                        | 169                                     | 57                                         |
|    | Weighted average number of ordinary shares for the purpose of |                           |                              |                                         |                                            |
|    | calculated diluted earnings per share                         | 5,609,810                 | 5,607,635                    | 5,603,040                               | 5,602,928                                  |
|    | Diluted earnings per share (RMB cents)                        | 22.07                     | 34.57                        | 17.00                                   | 25.09                                      |
|    |                                                               |                           |                              |                                         |                                            |

## 8. Dividend

The Board of Directors does not recommend the payment of a third quarterly dividend for the nine months ended 30 September 2017 (2016: nil).

## 9. Trade receivables

The majority of the Group's sales is cash-on-delivery. The remaining balances of sales are mainly at credit terms ranging from 30 to 90 days. The aging analysis of the trade receivables (net of impairment losses for bad and doubtful debts) based on invoice date, at the end of the reporting period is as follows:

|              | At 30 September | At 31 December |
|--------------|-----------------|----------------|
|              | 2017            | 2016           |
|              |                 | (Audited       |
|              | (Unaudited)     | and restated)  |
|              | RMB'000         | RMB'000        |
| 0 - 90 days  | 2,245,155       | 1,460,298      |
| Over 90 days | 62,154          | 129,595        |
|              | 2,307,309       | 1,589,893      |

## 10. Trade payables

The aging analysis of trade payables based on invoice date at the end of the reporting period is as follows:

|                             | At 30 September 2017  (Unaudited)  RMB'000 | At 31 December<br>2016<br>(Audited<br>and restated)<br><i>RMB'000</i> |
|-----------------------------|--------------------------------------------|-----------------------------------------------------------------------|
| 0 - 90 days<br>Over 90 days | 9,717,959<br>649,426<br>10,367,385         | 5,938,123<br>657,232<br>6,595,355                                     |

## 11. Approval of third quarterly financial statements

The third quarterly financial statements of 2017 were approved by the Board of Directors on 13 November 2017.

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### **Business Overview Review**

In the third quarter of 2017, the overall food and beverage industry showed stable and growth slowly. And prices of raw materials continued to be high and will still be under pressure in short term. Facing a variety of variables from the external environment, the Group will continue to push forward the following prudent strategies: (1) cash is king, well control of capital expenditure and activation on assets; (2) focusing on evergreen and featured products while consolidating its market share through the multipletier pricing strategy, and steady progress product upgrade; (3) enhancing brand building, focusing on sales channel construction diversification; and (4) strengthening and building food safety through strict internal and external control.

In response to the trend of market upgrading and the rise of the middle class, and also capitalizing on the opportunity of the 25th anniversary of the birth of Master Kong's "braised beef noodles", the Group has kept its original spirit alive and consolidate hero products, focus on evergreen categories, develop premium products, overcome difficulties in the highly competitive and fast-changing food and beverage market and lead the industry to upgrade.

In the third quarter of 2017, the Group's revenue increased by 8.49% to RMB19,686.6 million yoy (year-on-year compared with the corresponding period in 2016). Revenue from instant noodles and beverages increased by 3.79% and 11.13%, respectively, yoy. Due to the rising prices from key raw material such as sugar, PET resin and paper, the Group's gross profit margin dropped by 0.94 ppt. to 32.50% yoy. Distribution costs represented 16.41% of the revenue for the period and decreased by 2.79 ppt. yoy. EBITDA of the Group increased by 14.03% to RMB3,418.8 million yoy, and EBITDA margin grew by 0.85 ppt. to 17.37% yoy. Benefited by the yoy revenue growth and saving from distribution costs, profit attributable to owners of the Company during the period grew by 29.98% to RMB1,238.1 million. Profit margin attributable to owners was 6.29%, increased by 1.04 ppt. yoy, earnings per share increased by RMB5.09 cents to RMB22.09 cents.

#### **Instant Noodle Business**

According to the data from Nielsen, overall sales volume of the instant noodle market grew by 3.3% and sales amount increased by 6.9% in the third quarter of 2017, product mix continued to maintain uptrend. Master Kong instant noodles is on the ongoing of the effective strategy. During the period, the market shares of Master Kong instant noodle in terms of sales volume was 44.2% and sales amount was 50.3%, respectively, ranking No. 1 in the market.

In the third quarter of 2017, the Group's revenue from the instant noodle business was RMB6,707.4 million, which grew by 3.79% yoy, accounting for 34.07% of the total revenue of the Group. During the period, prices of flour and palm oil maintained at high level, the Group has modified product mix and thanked for the growth of sales volume, gross profit margin of instant noodles was increased by 0.57 ppt. to 30.94%. Benefited from the sales growth and improvement of gross profit margin, profit attributable to owners of the Company in the overall instant noodle business increased by 11.38% to RMB626.2 million, profit margin attributable to owners increased by 0.64 ppt. to 9.34% yoy.

#### High-priced Noodles

High-priced noodles continued to focus on the strategy to consolidate hero products and develop extended products with diversified flavours. In addition to the dissemination of brand activities for the 25th anniversary and the promotion of a variety of interactions with consumers, Braised Series "Commemorative Limited Edition, Custom Dream Threatre" was also launched on the e-commerce platform. Meanwhile, Master Kong focused on health and nutrition issues, carried out sports marketing such as Marathon, CUBA and cooperation with the members of the China Women's Volleyball Team, created the safe and healthy image of instant noodles through combination with sports. With cooking breakfast as the household scene, Master Kong was concerned about how the next generation would grow healthily by extending sport diet health to household diet health. Flavor extended products of the key flavours such as Roasted Pork Ribs/Hot Spareribs/Sauerkraut Chicken/Stewed Spare Ribs with Mushrooms/ Prawn Balls/Old Mature & Vinegar Sour & Spicy Ribs/Spicy Cumin Lamb/Roasted Beef/Stir-fired Spareribs have matched with the same flavours and met the diversified demand of consumers with different food ingredients to expand market share. In response to the vine pepper flavor gradually began to popular, Master Kong Ratten Pepper Beef Noodles was launched at the end of September. Ratten pepper oil extracted using the "supercritical fluid extraction" with fructus capsici and pickled chilli deliver richer spicy and fresh notes.

#### Premium Noodles/Innovative Noodles

In response to the trend of pursuing premium and refined consumption, the boiled broth series (Pepper/Pork Rib/Golden Stock) with "less additives, rich, delicious, healthy, nutritious" as the positioning was successively launched since 2016. The Pork Rib series expanded sales areas in the third quarter with a continued rise in sales. The vine pepper flavour with nutritious bone soup were simultaneously launched, and boiled broth series were continuously well-received by consumers with a steady rise in the overall sales.

With respect to innovative product offerings, DIY Noodles, as a new concept Cook Noodle, complemented with the dense soup pack which restores the natural good taste of a bowl of soup, won the "2017 Instant Food Innovative Prize" at the just concluded instant food conference, and was unanimously praised by industry experts and consumers and established a new benchmark for cook noodles. The product made active efforts in promotion through the e-commerce channel, precisely targeted young metropolitan consumers, strengthened the communication of the "Magic DIY" selling point and built the e-commerce platform for cook noodles.

#### Mid-end Noodles

Mid-end noodle emphasized the affordable and large-volume demand of the consumer market. In the third quarter, we continued to consolidate its market leadership and meet the large-volume and affordable consumer demand with large-sized noodles (Jin Shuang/Super FuManDuo). Traditional snack noodle "Xiang Bao Cui" cooperated with well-known mobile games by taking advantage of the commencement of the autumn academic term to enhance the crispness/tasty of the product and introduced new flavours.

#### **Beverage Business**

According to the data from Nielsen, the beverage industry continued to grow in the third quarter of 2017. During the period, the sales volume and sales amount of the beverage industry in China grew by 11.8% and 12.2%, respectively. The ready-to-drink (RTD) tea (including milk tea) of the Group's beverage business accounted for 51.4% market share in terms of sales volume and continued to secure top ranking position in the market. In terms of sales volume, the fruit juice brands under Master Kong and Pepsi's Tropicana accounted for a market share of 20.2%, ranking No. 2 in the market. Market share for bottled water (including Pepsi's Aquafina) was 15.4%, ranking No. 3 for the time being.

According to the database of GlobalData, in the third quarter of 2017, in terms of sales volume, the overall market share of Pepsi carbonated drinks was 32.2%, increased 0.8 ppt. yoy, ranking No. 2. Market share in terms of sales volume of Pepsi Cola was 50.2% in the cola carbonated drinks market, increased 0.9 ppt., was the No. 1 brand.

In the third quarter of 2017, the overall revenue of the beverage business was RMB12,568.6 million, grew by 11.13% yoy, accounting for 63.84% of the Group's total revenue. During the period, gross profit margin of the beverage business dropped by 1.91 ppt. to 33.45% yoy, mainly due to the price increase from key raw materials, such as sugar, PET resin and paper. Thanked for the revenue yoy growth and saving from advertising and promotion expenses, as a result, profit attributable to owners in the beverage business for the period grew by 51.17% yoy to RMB692.1 million. Profit margin attributable to owners increased by 1.46 ppt. yoy to 5.51%.

#### RTD Tea

Master Kong continued to maintain its leadership in the RTD tea market while focusing on consolidating the market share of evergreen products and expected to drive the healthy and rapid growth of new products through the market position of evergreen products. "Master Kong Ice Tea" cooperated with the US National Basketball Association (NBA) and joined hands to launch the "Delightful Summit Matchup (巔峰對決燃痛快)" exclusive package for China to revitalize its brand and help more people initiate their basketball dreams. Cooperating with NBC Universal, Master Kong launched the "Minions" limited edition package and strengthened the household consumption market. Through creating different drinking occasions, "Green Tea" fostered young users. Meanwhile, in the light of the consumption trend of fruity green tea, we successfully launched "Pomelo Green Tea" to establish a new performance growth point. The "Jasmine Series" continued its romantic marketing and launched the "Jasmine Romantic Cinema" online event in conjunction with the hot drama, "Once upon a time" (《三生三世》), by leveraging on the back-to-school season. With bottle caps as admission tickets, a cross-platform operation model was constructed to effectively attract young consumers. To meet the opportunity of subdivided tea products, the newly launched "Fruit Tea Story" featuring a selection of fresh fruits with tea, they provide a variety of fruit tea flavour choices to step up efforts in the operation of fruit tea category and create a middle-to-high-end RTD tea market.

#### Bottled Water

In response to the market demand in introducing multi-price strategy, the beverage business endeavored to position itself in the low-priced bottled water markets with "Master Kong drinking water" and "Aquafina". "Master Kong drinking water" strengthened No. 1 brand in the low-priced water market and was committed to specification diversification operation. With the brand new "National Patent, Eight Processes" certified package, Master Kong showed its care for the family health appeal by filtering out heavy metals in water and further launched the 1.5L six-bottles household package and promoted whole box household consumption. By virtue of a complete factory layout and timely services, Master Kong sent the nationally patented water to every family so that consumers can "drink without worry" so as to meet the demand of the market for household water and build the momentum for future sustainable growth. "Youyue", with the NSF internationally certified high quality, focused on the medium-priced market and achieved excellent results in Shanghai, Beijing and various provinces and high-end cities in China after successful publicity through the hot drama, "Ode to Joy II-The Pure Choice of Andi". "Youyue" enhanced its brand awareness, deployed potential sales channels and received good performance. Meanwhile, became the exclusive drinking water designated for the 2017 "The Belt and Road" Media Cooperation Forum and the cooperative drinking water designated for major NBA events. It was widely recognized by guests both at home and abroad, which successfully laid the foundation for the future development of the brand. Natural mineral water "Han Yang Qu" has effectively established a high-end brand image since its strategic cooperation with Disney.

#### Carbonated Drinks

"PepsiCo" initiated the peak season strong sales strategy by taking advantage of the back-to-school and dual-festival periods to strengthen specification extension by leveraging the launch of Pepsi Black. Through controlling the demand space and with seizing the drinking occasions as the strategic guidance, outdoor drinking was gradually guided to indoor consumption. PepsiCo launched the "Pepsi Concept Store (百事蓋念店)" event and joined trendy brands and pioneer designers to create limited edition gifts, triggering the craze of "Drink Pepsi, Redeem Trendy Products". Through continued branding and marketing, "Mirinda" cooperated with Tencent WeGame (騰訊遊戲) to carry out the "Winning Gift Packs Worth One Hundred Million Dollars by Scanning the Code (一碼橫掃刷爆億元遊戲禮包)" event to support the launch of Tencent WeGame (騰訊遊戲)'s limited can and create the "Guo Ran Hui Wan (果然會玩)" brand image. "7-up" stepped up efforts in sales promotion and drove sales through the launch of ambassador commercial, retro can and special drink promotion so as to effectively secure its market share.

#### Juice Drinks

Juice drink business performed well in this quarter, benefiting from accurate market positioning, and continued to consolidate its leading position in Chinese style juice drinks and expanded the Western juice drink market through focusing on distinctive flavours and catering channel penetration. The Chinese style juice drink, "Traditional Fruit Mix Sour Plum", cooperated with a well-known takeaway platform by forming a strategic alliance. By virtue of its popularity among young men and women through the online marketing of "Chinese Dietary Classics", it continued the concept of drinking sour plum soup for cutting the grease and high growth dynamics. Brand figures such as "Qing Prince. Run Princess" were successfully launched at "Nourishing Comes! (清潤駕到)", an annual event of "Rock Candy Pear". The promotion of "Being Nourishing is Required for Consuming Spicy Food (吃香喝辣需清潤)" eating spicy food together with rock candy pear was carried on and catering channel penetration was enhanced to increase sales. The trendy brand of "Light Fruit series" led market development with unique and innovative blending and matching technology and formed the new generation of brand marketing models. The new flavor "Litchi and green coconut" of "Tropicana" was sold well after it was launched. Meanwhile, TetraPak was introduced to enrich the product packaging specification.

### Functional Drinks/Probiotics Drinks/Coffee Drinks

Capitalizing on the national bodybuilding boom, "Gatorade" cooperated with several well-known online sports software to enhance consumers' awareness of sports education, and at the same time, enhanced its brand awareness through the "NBA China" online and offline joint marketing program to establish a professional sports drink brand image.

"Wei Chuan Ambient Probiotics Drink" implemented upgrading and expansion and achieved upgrading with new European strains and packaging. Apart from successfully driving sales growth in the Yangtze River Delta and Shanghai, this was extended to the whole country, exhibiting double-digit healthy growth.

Bottled Frappuccino produced in cooperation with "Starbucks" continued to expand sales points in the third quarter and actively developed various types of specialty channels based on the characteristics of coffee drinks. In addition to the flavours which were already well-received by consumers, the market response to new products such as "Matcha Frappuccino" and "Black Tea Frappuccino" was also very good since their launch, which successfully promoted the Starbucks brand to the RTD tea market. In addition, in response to the coming of the peak season in summer, "Coconut Mocha Frappuccino" with a limited supply in summer was also launched in July by taking advantage of the favourable situation, which brought the successful experience of limited time offer in Starbucks retail stores to the RTD market.

Meanwhile, the beverage business leveraged "Benrachon" to continue to expand the room temperature mid-high-priced RTD coffee market and produced "Masterpiece" tasting grade coffee using advanced extraction technology, and launched the four flavours of "Classic Italian", "Classic Mandheling", "Matcha Latte" and "Coffee Latte" with a priority focus on modern channels in Beijing, Shanghai, the Yangtze River Delta and the Pear River Delta. Sales continued to rise since their launch in July, which demonstrated their potential for nationwide development.

#### **Instant Food Business**

According to the updated data from Nielsen, overall sales volume of the biscuit market for the third quarter of 2017 decreased by 2.4% yoy, sales amount increased by 1.1% yoy. In terms of sales amount, the market share of Master Kong egg rolls was 14.8%, ranked No. 1 in the market. The market share of sandwich crackers was 13.8%, ranked No. 2 in the market.

In the third quarter of 2017, revenue of the instant food business was RMB230.5 million, which dropped by 0.56% yoy and amounted to 1.17% of the Group's revenue. Gross profit margin dropped 1.13 ppt. to 35.90%. Thanked for the savings from distribution costs, the profit attributable to owners of instant food business grew by 148.17% yoy to RMB3.763 million.

The instant food business continued to improve overall operation during the period, focused on the core operation of cakes and crackers, optimized modern channel management and improved supply chain design to respond to changes in the market environment with flexibility.

During the period, "Master Kong's 3+2 soda sandwich crackers" continued to boost "sachet pack" sales and strengthened efforts in meeting specifications to cater to the demand of consumers for convenience. To seize the Mid-Autumn Festival gift pack market, Master Kong's egg rolls launched a series of gift pack products with the theme of "Gifts with Peace of Mind, Aroma for You (安心予禮,香濃予你)" to cater to the festive demand of different consumers for different price ranges. The new product breakfast cake of the muffin series continued to aim at enhancing the healthy breakfast of the middle class in cities and constantly and actively boosted sales, so that the diet is balanced, thus opening a wonderful day for consumers.

#### FINANCING

The Group continued to maintain a stable and healthy financial structure through effective control of trade receivables, trade payables, bank balances and cash and inventories. As at 30 September 2017, the Group's bank balances and cash totalled RMB13,751.5 million, an increase of RMB3,519.7 million from 31 December 2016. A sufficient amount of cash holding was still maintained. As at 30 September 2017, the Group's total assets and total liabilities amounted to approximately RMB58,864.9 million and RMB36,404.4 million respectively. This showed increases in RMB2,343.9 million and RMB3,984.0 million respectively compared to 31 December 2016. The debt ratio increased by 4.48 ppt. to 61.84% compared to 31 December 2016. Gearing ratio was -0.18 times, 0.5 ppt. lower than the ratio as at 31 December 2016.

As at 30 September 2017, the Group's total interest bearing borrowings was RMB10,939.3 million which decreased by RMB5,104.6 million from 31 December 2016. In the interim, the Group has repaid 500 million listed US\$ notes (equivalent to RMB3,383.6 million) and 1 billion unlisted RMB notes in June and July 2017 respectively. At the end of the period, the Group's proportion of the total borrowings denominated in foreign currencies and Renminbi were 65% and 35% respectively, as compared to 72% and 28% respectively as at 31 December 2016. The proportion between the Group's long-term borrowings and short-term borrowings was 45% and 55% respectively, as compared to 43% and 57% respectively as at 31 December 2016. In line with the Group's overall strategy of cash being the king, Master Kong has implemented sound control over capital expenditure and has effectively promoted light asset and asset activation, which is expected to generate stable cash inflows. During the period, the Group sold the entire equity interests in four subsidiaries under the Group's beverage business to an independent third party, realised a net cash inflow of RMB663.1 million. In the future, the Group will continue to gradually reduce the size of interest-bearing borrowings with its own funds so as to achieve more flexible and healthier financial structure objectives and further improve the operational basis.

During the period, Renminbi appreciated against US dollar by 3.81%, due to the fluctuation of exchange rate, realized/unrealized exchange gains of RMB9.21 million has been recognized in the Group's income statement from January to September 2017.

#### **Financial Ratio**

|                                                                          | As at 30 September 2017 | As at 31 December 2016 |
|--------------------------------------------------------------------------|-------------------------|------------------------|
| Finished goods turnover                                                  | 10.65 Days              | 11.58 Days             |
| Trade receivables turnover                                               | 11.02 Days              | 10.23 Days             |
| Current ratio                                                            | 0.89 Times              | 0.72 Times             |
| Debt ratio (Total liabilities to total assets)                           | 61.84%                  | 57.36%                 |
| Gearing ratio (Net debt to equity attributable to owners of the Company) | -0.18 Times             | 0.32 Times             |

#### **HUMAN RESOURCES**

As at 30 September 2017, the Group had 58,380 employees. In respect of talent development, we customize personal development plans for medium and high level management staff and introduce the mentor and coach mechanism with the purpose of nurturing talents. Meanwhile, we continue to the high potential talent development project with China Europe International Business School (CEIBS) and Shanghai Jiao Tong University to optimize the strategic talent development mechanism and focus on higher-level talent nurturing. With respect to cooperation between schools and the enterprise, all management trainees recruited through the 2017 Dream Plan have completed induction training and begun job rotation training and study. Through continued and in-depth cooperation with top higher education institutions at home and abroad, the Group supplies resources for the future talent development strategy.

#### CORPORATE SOCIAL RESPONSIBILITY

Master Kong actively supports food safety activities. It was the third year that Master Kong had exclusively sponsored "Food Safety Education Public Welfare Competition (食品安全科普創新公益大賽)" activities guided by the State Food and Drug Administration to encourage students to join the team of science popularization so as to enhance the food safety literacy of college groups. Master Kong Northeast District organized the "transparent factory" activity and invited the small reporter group, children's welfare home, family members and employees' of dealer partners in Shenyang for a visit so that more friends could understand the production process and food safety control at Master Kong's factories. As for emergency relief, during the earthquake relief in Jiuzhaigou County, Aba Prefecture, Sichuan in August, Master Kong donated goods and materials to the disaster area at the first time. An earthquake relief team comprising 12 employees of Master Kong went to the front line to offer aids to the disaster area with practical actions.

To support students with determination to pursue their studies, Master Kong has established the "Master Kong Dream Scholarship Project" to sponsor outstanding students from Peking University, Tsinghua University, Fudan University, Shanghai Jiao Tong University and Zhejiang University to Japan Waseda University for exchange program. Through inspiration and practical of the "Dream Plan", students will be inspire to pay attention to and think about the connection of the environment in which they live and themselves as well as the social responsibility they shoulder and hope that they will make the world become even better with their influence. Since September 2016, three batches of a total of 58 students went to Japan for the exchange program.

#### **PROSPECTS**

In the face of issues such as the rapid change of China's development mode and the adjustment of a long-term slowdown in economic growth in connection with the overall economic structure, a short-term rise in raw material costs, industrial upgrade and fast-changing consumer demand, the Group's gross profit will remain under pressure in the short term. However, as an industry leader, Master Kong will continue to promote the sustainable development of the industry in this ever-changing era and is committed to building a more brilliant future for the industry.

At this important milestone of the 25th anniversary of Master Kong this year, we will unswervingly set the direction, consolidate the strategy of reform and development, focus on the core business and expand the market share of core products. We will improve free cash flow, towards the strategic direction of a multi-price range product mix, and at the same time, innovate the development strategy. As for the issue of profit being under pressure, we will implement the following three rationalizations to work for the sustainable and healthy development of the Company and provide healthy, safe and high-quality products to consumers.

- 1. With respect to supply chain configuration rationalisation, to meet the demand for consumer upgrade and product diversification, explore the potential of supply chain rationalisation through production and sales coordination and optimization and capacity allocation adjustment, effectively promote the light assets and asset activation work;
- 2. With respect to wholesaler channel layout rationalisation, in order to comply with the rapid development of channel fragmentation and trigger more diversified channel construction and operation optimization, leverage the force of the way to effectively achieve a win-win situation;
- 3. With respect to organisational design and cost rationalisation, simplify management and precise cost control through the organization flattening coupled with a variety of initiatives including diverse technological upgrade and process optimization, promote service sharing mechanism and organization optimization, leverage the platform effect and synergy, continue to develop multi-brand and multi-product cooperation opportunities to achieve win-win.

#### CORPORATE GOVERNANCE

The Company has, throughout the period ended 30 September 2017, complied with the code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), except for the deviation from code A.4.1 of the CG Code. The reason for the deviation is explained below.

#### Code provision A.4.1

Code provision A.4.1 of the CG Code provides that non-executive directors should be appointed for a specific term, subject to re-election. The Company deviates from this provision because the non-executive Directors and independent non-executive Directors of the Company do not currently have specific terms of appointment. However, the articles of association of the Company provide that all the Directors are subject to retirement by rotation at least once every three years and at each annual general meeting, one-third of the Directors for the time being or, if the number is not a multiple of three, then, the number nearest to but not less than one-third, shall retire from office by rotation and offer themselves for re-election. As such, the Board considers that sufficient measures have been put in place to ensure the Company's corporate governance practice in this aspect provides sufficient protection for the interests of shareholders to a standard commensurate with that of the code.

We will periodically review and improve our corporate governance practices with reference to the latest corporate governance developments.

#### Directors' responsibility for the financial statements

The Directors acknowledge their responsibility for preparing the financial statements of the Group. With the assistance of the Finance and Accounting Department which is under the supervision of the Chief Financial Officer of the Company, the Directors ensure that the preparation of the financial statements of the Group is in accordance with statutory requirements and applicable accounting standards. The Directors also ensure that the publication of the financial statements of the Group is in a timely manner.

#### **Audit Committee**

The Audit Committee currently has three Independent Non-executive Directors, Mr. Lee Tiong-Hock, Mr. Hsu Shin-Chun and Mr. Hiromu Fukada. Mr. Lee Tiong-Hock is the chairman of the Committee. The latest meeting of the Audit Committee was held to review the results of the Group for the period under review.

## **Internal Control and Risk Management**

The principal spirit of internal control procedure established by the Company is compliance with five elements in COSO structure, i.e. environment monitor, risk assessment, control, information and communication, and monitor and assessment. It is expected that the objective is to define the management structure and authorization so as to enhance the achievement of operating performance and operational efficiency as well as asset safety protection, which ensures the reliability of financial report while complies with the requirements of national regulations.

The audit committee will assist the Board to review the design and operational effectiveness of the risk management and internal control system of the Group. Under the supervision of the Board, the Company has established a clear structural organization and responsibility and authorization. As of 30 September 2017, we completed the improvement and compliance control of internal control diagnosis and approval authorization including finance and operation. According to the review of internal control and audit department, we have not identified any material deficiency in internal control and risk management.

#### Compliance with the Model Code

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding directors' securities transactions. All Directors have confirmed, following specific enquiry by the Company, that they fully complied with the required standard as set out in the Model Code throughout the review period.

## PURCHASE, SALE OR REDEMPTION OF SECURITIES

There were no purchases, sales or redemptions of the Company's listed securities by the Company or any of its subsidiaries during the reporting period.

## **SHARE OPTION SCHEME**

At the extraordinary general meeting of the Company held on 20 March 2008, the shareholders approved the adoption of the share option scheme (the "Share Option Scheme"). The terms of the Share Option Scheme are in accordance with the provisions of Chapter 17 of the Listing Rules. Detail arrangement for the Share Option Scheme shown as below: (Table A)

|                               | Number of share |                                     | Exercise price |
|-------------------------------|-----------------|-------------------------------------|----------------|
| Date of grant options granted |                 | Exercisable period                  | (HK\$)         |
| 20 March 2008                 | 11,760,000      | 21 March 2013 to 20 March 2018 (1)  | \$9.28         |
| 22 April 2009                 | 26,688,000      | 23 April 2014 to 22 April 2019 (2)  | \$9.38         |
| 1 April 2010                  | 15,044,000      | 1 April 2015 to 31 March 2020 (3)   | \$18.57        |
| 12 April 2011                 | 17,702,000      | 12 April 2016 to 11 April 2021 (4)  | \$19.96        |
| 26 April 2012                 | 9,700,000       | 26 April 2017 to 25 April 2022 (5)  | \$20.54        |
| 27 May 2013                   | 11,492,000      | 27 May 2018 to 26 May 2023 (6)      | \$20.16        |
| 17 April 2014                 | 12,718,500      | 17 April 2019 to 16 April 2024 (7)  | \$22.38        |
| 5 June 2015                   | 17,054,000      | 5 June 2020 to 4 June 2025 (8)      | \$16.22        |
| 4 July 2016                   | 10,148,000      | 4 July 2021 to 3 July 2026 (9)      | \$7.54         |
| 21 April 2017                 | 11,420,000      | 21 April 2022 to 20 April 2027 (10) | \$10.20        |

The summary below sets out the details of movement of the share options during the nine months ended 30 September 2017 pursuant to the Share Option Scheme: (Table B)

|                                 |                                                                                                                                                                 |                                                                                     |                                                                                     | Number of share option                                                                                              |                                 |                                                            |                                                                    |                                                                                                                     |                                                                                |                                                                                                                          |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Name                            | Date of grant price                                                                                                                                             | Exercise price HK\$                                                                 | rice of grant                                                                       | Balance as at<br>1 January 2017                                                                                     | Granted<br>during<br>the period | Exercised<br>during<br>the period                          | Cancelled/<br>lapsed<br>during<br>the period                       | Balance as at<br>30 September<br>2017                                                                               | Weighted<br>average<br>closing price<br>immediately<br>before exercise<br>HK\$ | Note                                                                                                                     |
| Executive Director              | •                                                                                                                                                               |                                                                                     |                                                                                     |                                                                                                                     |                                 |                                                            |                                                                    |                                                                                                                     |                                                                                |                                                                                                                          |
| Wei Ing-Chou                    | 20 March 2008<br>22 April 2009<br>1 April 2010<br>12 April 2011<br>26 April 2012<br>27 May 2013<br>17 April 2014                                                | 9.28<br>9.38<br>18.57<br>19.96<br>20.54<br>20.16<br>22.38                           | 8.55<br>9.37<br>18.42<br>19.96<br>20.54<br>20.05<br>22.35                           | 2,000,000<br>2,816,000<br>2,200,000<br>2,264,000<br>1,368,000<br>1,390,000<br>1,486,000                             | -<br>-<br>-<br>-<br>-           | -<br>-<br>-<br>-<br>-                                      | -<br>-<br>-<br>-<br>-                                              | 2,000,000<br>2,816,000<br>2,200,000<br>2,264,000<br>1,368,000<br>1,390,000<br>1,486,000                             | -<br>-<br>-<br>-<br>-                                                          | Table A (1) Table A (2) Table A (3) Table A (4) Table A (5) Table A (6) Table A (7)                                      |
| Lin Chin-Tang                   | 5 June 2015<br>27 May 2013<br>17 April 2014<br>5 June 2015                                                                                                      | 16.22<br>20.16<br>22.38<br>16.22                                                    | 15.92<br>20.05<br>22.35<br>15.92                                                    | 1,726,000<br>218,000<br>224,000<br>334,000                                                                          | _<br>_<br>_<br>_                | _<br>_<br>_                                                | _<br>_<br>_<br>_                                                   | 1,726,000<br>218,000<br>224,000<br>334,000                                                                          | _<br>_<br>_<br>_                                                               | Table A (8) Table A (6) Table A (7) Table A (8)                                                                          |
| Wei Hong-Ming                   | 21 April 2017                                                                                                                                                   | 10.22                                                                               | 10.20                                                                               | 334,000                                                                                                             | 1,000,000                       | _                                                          | _                                                                  | 1,000,000                                                                                                           | _                                                                              | Table A (10)                                                                                                             |
| Director of a subsi             | diary                                                                                                                                                           |                                                                                     |                                                                                     |                                                                                                                     |                                 |                                                            |                                                                    |                                                                                                                     |                                                                                |                                                                                                                          |
| Wei Hong-Chen                   | 21 April 2017                                                                                                                                                   | 10.20                                                                               | 10.20                                                                               | _                                                                                                                   | 1,000,000                       | _                                                          | _                                                                  | 1,000,000                                                                                                           | _                                                                              | Table A (10)                                                                                                             |
| Chief Executive Of              | fficer                                                                                                                                                          |                                                                                     |                                                                                     |                                                                                                                     |                                 |                                                            |                                                                    |                                                                                                                     |                                                                                |                                                                                                                          |
| James Chun-Hsien<br>Wei         | 27 May 2013<br>17 April 2014<br>5 June 2015<br>4 July 2016<br>21 April 2017                                                                                     | 20.16<br>22.38<br>16.22<br>7.54<br>10.20                                            | 20.05<br>22.35<br>15.92<br>7.54<br>10.20                                            | 904,000<br>1,148,000<br>2,006,000<br>4,300,000                                                                      | 4,000,000                       | -<br>-<br>-<br>-                                           | _<br>_<br>_<br>_                                                   | 904,000<br>1,148,000<br>2,006,000<br>4,300,000<br>4,000,000                                                         | -<br>-<br>-<br>-                                                               | Table A (6) Table A (7) Table A (8) Table A (9) Table A (10)                                                             |
| Other employees<br>in aggregate | 20 March 2008<br>22 April 2009<br>1 April 2010<br>12 April 2011<br>26 April 2012<br>27 May 2013<br>17 April 2014<br>5 June 2015<br>4 July 2016<br>21 April 2017 | 9.28<br>9.38<br>18.57<br>19.96<br>20.54<br>20.16<br>22.38<br>16.22<br>7.54<br>10.20 | 8.55<br>9.37<br>18.42<br>19.96<br>20.54<br>20.05<br>22.35<br>15.92<br>7.54<br>10.20 | 2,564,000<br>9,884,000<br>9,651,000<br>12,694,000<br>7,530,000<br>7,744,000<br>8,886,000<br>12,368,000<br>5,848,000 | 5,420,000                       | 476,000<br>616,000<br>—<br>—<br>—<br>—<br>—<br>—<br>—<br>— | 1,105,000<br>1,896,000<br>838,000<br>156,000<br>246,000<br>418,000 | 2,088,000<br>9,268,000<br>8,546,000<br>10,798,000<br>7,588,000<br>8,640,000<br>11,950,000<br>5,848,000<br>5,420,000 | 11.22<br>10.63<br>—<br>—<br>—<br>—<br>—<br>—<br>—<br>—                         | Table A (1) Table A (2) Table A (3) Table A (4) Table A (5) Table A (6) Table A (7) Table A (8) Table A (9) Table A (10) |
| Total                           |                                                                                                                                                                 |                                                                                     |                                                                                     | 101,553,000                                                                                                         | 11,420,000                      | 1,092,000                                                  | 4,659,000                                                          | 107,222,000                                                                                                         |                                                                                |                                                                                                                          |

For the period of nine months ended 30 September 2017, 1,092,000 options had been exercised under the Share Option Scheme. Weighted average exercise price was HK\$9.34 and the weighted average market closing price before the date of exercise was HK\$10.89.

#### **BOARD OF DIRECTORS**

Update on Directors' information under rule 13.51B(1) of the Listing Rules

Changes of Directors' information which are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules are set out below:

Mr. Wu Chung-Yi has resigned as Executive Director of the Company with effect from 4 August 2017.

Mr. Lin Chin-Tang has been appointed as an Executive Director of the Company with effect from 4 August 2017.

Saved as disclosed above, there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

As at the date of this announcement, Mr. Wei Ing-Chou, Mr. Junichiro Ida, Mr. Lin Chin-Tang, Mr. Teruo Nagano, Mr. Wei Hong-Ming and Mr. Koji Shinohara are Executive Directors of the Company. Mr. Hsu Shin-Chun, Mr. Lee Tiong-Hock and Mr. Hiromu Fukada are Independent Non-executive Directors of the Company.

By Order of the Board Wei Ing-Chou Chairman

Shanghai, the PRC, 13 November 2017

Website: http://www.masterkong.com.cn http://www.irasia.com/listco/hk/tingyi

\* For identification purpose only